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# **EFFECT OF JOB ROTATION ON NEED FOR RECOVERY AND (SICK LEAVE DUE TO) MUSCULOSKELETAL COMPLAINTS: A PROSPECTIVE STUDY AMONG REFUSE COLLECTORS**

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Job rotation might be an effective measure to reduce the risk of musculoskeletal complaints, although its effect has not been established yet. The aim of the present study is to evaluate the effect of job rotation in refuse collecting on need for recovery and (sick leave due to) musculoskeletal complaints.

A one-year prospective study among refuse collectors was performed, using standardised questionnaires. The experimental groups of rotating refuse collectors at  $t_0$  and at  $t_1$  (group R-R) and non-rotating refuse collectors at  $t_0$  and rotating refuse collectors at  $t_1$  (group NR-R) were compared with a reference group of non-rotating refuse collectors at  $t_0$  and at  $t_1$  (group NR-NR).

The adjusted need for recovery of group R-R was marginally significantly lower than need for recovery of the reference group. Groups R-R and NR-R had a more than two times higher risk for complaints of the low back than the reference group. No other significant results were found.

Job rotation seemed to coincide with a reduced need for recovery and was associated with an increased risk of low back complaints. These results might be influenced by the healthy worker selection effect in the reference group and its inverse in the rotating groups.

## **INTRODUCTION**

Refuse collectors around the world are at a high risk for the development of musculoskeletal complaints. Studies from the East (Yang et al., 2001) to the West (An et al., 1999; Dorevitch and Marder, 2001), and from the North (Poulsen et al., 1995; Ivens et al., 1998) to the South (Robazzi et al., 1997; Pimenta Velloso et al., 1997) reported a high risk for musculoskeletal complaints among refuse collectors. The Netherlands forms no exception to this finding (Verbeek, 1991). The high physical workload in refuse collecting is seen as an important risk factor for musculoskeletal and physical fatigue complaints (Poulsen et al., 1995; Frings-Dresen et al., 1995; De Looze et al., 1995; Kuijer et al., 2000; Schibye et al., 2001). Moreover, in The Netherlands the amount of domestic refuse is still increasing. From the year 1993 to 2000 the amount per citizen increased from 478 to about 566 kg. Therefore, interventions should be aimed at reducing the physical workload by a reduction in

physical work demands.

In many countries, domestic refuse is collected by a team of a driver and one or more collectors. Therefore, job rotation between driving and collecting might be a widely usable measure. The efficacy of job rotation in refuse collecting between driving a cleansing machine, sweeping streets and collecting polythene bags has already been demonstrated (Kuijer et al., 1999).

To the authors' knowledge, no studies were performed that actually evaluated the effect of job rotation on the occurrence of musculoskeletal complaints. In view of the long latency in the development of musculoskeletal complaints, also the need for recovery was assessed. Insufficient recovery is seen as an important intermediate variable in the development of complaints (Kilbom, 1988; Sluiter et al., 2000).

Therefore, the aim of this study was to evaluate the effect of job rotation between refuse collecting and truck

driving on the need for recovery, the 12-month prevalence of musculoskeletal complaints and sick leave due to musculoskeletal complaints.

## METHODS

### Design and participants

A one-year prospective study among male refuse collectors working with two-wheeled containers was initiated in 1998. Two measurements were performed: at baseline ( $t_0$ ) and after one year of follow-up ( $t_1$ ). To evaluate the effect of job rotation, two groups were initially formed. The first group consisted of employees who worked as non-rotating refuse collectors at  $t_0$  and at  $t_1$  (group NR-NR). The second group consisted of employees who rotated between refuse collecting and truck driving at  $t_0$  and at  $t_1$  (group R-R). During the present study, an intermediate group was formed. This group consisted of employees who were non-rotating refuse collectors at  $t_0$  and rotated between refuse collecting and truck driving at  $t_1$  (group NR-R). The first questionnaire was presented to 280 employees working in 23 different companies. At  $t_0$ , 243 (87%) questionnaires were completed by 121 non-rotating participants and 122 rotating participants. At  $t_1$ , three companies were no longer willing to participate in the study (21 participants). Twenty-five participants were no longer employed by the company. Of the remaining 197 participants, 130 (66%) returned the follow-up questionnaire. Of these 130 participants, 46 belonged to group NR-NR, 63 to group R-R and 21 to group NR-R.

### Assessment of (in)dependent variables

At  $t_0$  and at  $t_1$ , the participants were requested to complete a questionnaire concerning personal characteristics (age, body height, body mass, the number of working years at the company) and work demands (number of hours collecting per week, number of hours driving per week, number of working hours per week, number of working days per week).

Need for recovery, musculoskeletal complaints and sick leave due to musculoskeletal complaints were also individually assessed using the questionnaire at  $t_0$  and at  $t_1$ . The need for recovery was assessed using the 11-items dichotomous scale as developed by Van Veldhoven and Meijman (1994). To assess the 12-month prevalence of low back, neck, shoulder, hand/wrist and knee complaints a

Dutch translation of the Standardised Nordic Questionnaire (Kuorinka et al., 1987) was used. Sick leave due to musculoskeletal complaints was assessed using one item (Burdorf et al., 1996). This item assessed whether or not the participant had reported sick due to musculoskeletal complaints in the last 12 months.

### Analyses and statistics

First, mean and standard deviation of the personal characteristics (age, body height, body mass and number of working years at the company) and work demands at  $t_0$  (number of collecting hours per week, number of driving hours per week, number of working days per week) of the three groups were calculated. Besides, the mean and standard deviation of the number of collecting hours per week and number of driving hours per week were calculated at  $t_1$  to establish the effect of job rotation. Differences between groups were tested using analysis of variance.

Next, mean need for recovery, 12-month prevalence of the musculoskeletal complaints and 12-month prevalence of sick leave due to musculoskeletal complaints at  $t_0$  and  $t_1$  were calculated for the three groups. Crude mean difference scores (DSs) and corresponding 95% confidence intervals (CIs) were calculated for the need for recovery using analyses of variance. Crude prevalence rate ratios (PRs) and corresponding 95% CIs were calculated for the 12-month prevalence of low back, neck, shoulder, hand/wrist and knee complaints and 12-month prevalence of sick leave due to musculoskeletal complaints using Cox's proportional hazards regression analysis with a constant risk period. Cox's proportional hazards regression analysis was performed, because the prevalence of musculoskeletal complaints was relatively high. For both variables (DS and PR), the groups NR-R and R-R were compared with the reference group NR-NR.

Finally, the effect of job rotation on the need for recovery was controlled for possible confounding due to age at  $t_0$ , number of working hours per week at  $t_0$ , and number of working years in the company at  $t_0$  (adjusted mean DS). The effect of job rotation on (sick leave due to) musculoskeletal complaints was controlled for potential confounding due to age at  $t_0$ , (sick leave due to) musculoskeletal complaints at  $t_0$ , number of working hours per week at  $t_0$ , and number of working years in the company at  $t_0$ . A significance level of 5% was used.

## RESULTS

### Characteristics of participants and work

Group NR-R was the youngest of the three groups with a mean age of 29 years. The groups NR-NR and R-R did not significantly differ in age, on average 34 and 37 years respectively. No significant differences between the three groups were found for the mean values of body height, body mass and number of years working at the company.

The number of hours collecting and driving differed substantially, as could be expected, due to the effect of job rotation. The mean number of hours collecting per week at  $t_0$  was 34, 31 and 15, for group NR-NR, NR-R and R-R, respectively. At  $t_1$  the number of hours collecting for group NR-R had changed to 18. The number of hours collecting per week did not change between  $t_0$  and  $t_1$  for groups NR-NR and R-R. The same effect was found for the number of hours driving at  $t_0$  and  $t_1$ . At  $t_0$  the number of hours driving per week for the three groups was 1, 1 and 18, respectively. Due to the introduction of job rotation, the number of hours driving per week at  $t_1$  was 19 for the group NR-R. Again, the number of hours driving per week for the groups NR-NR and R-R did not change between  $t_0$  and  $t_1$ . The three groups did not differ on the number of working hours per week and the number of working days per week, on average 41 and 5, respectively

### Need for recovery and (sick leave due to) musculoskeletal complaints

When adjusted for confounding, the need for recovery of group R-R was marginally significantly lower than that of the reference group ( $p$ -value=0.052). The crude and adjusted need for recovery of group NR-R did not significantly differ from the reference group.

When adjusted for confounding, a significant PR of 2.3 was found for complaints of the low back for group R-R. For group NR-R a significant PR of 2.5 was found for complaints of the low back. The adjusted PRs for the other body regions of the groups R-R and NR-R were not significant. The adjusted PRs for sick leave due to musculoskeletal complaints of the groups R-R and NR-R were also not significant.

## DISCUSSION

### Is job rotation ineffective?

The aim of the present study was to assess the effect of job rotation between collecting two-wheeled containers and driving a refuse truck on need for recovery and (sick leave due to) musculoskeletal complaints. Contrary to our expectation, we found that both rotating groups had a more than two times higher risk of low back complaints. Does this imply that job rotation is not an effective measure to reduce the risk of musculoskeletal complaints, especially of the low back? Two considerations can be given that support this hypothesis.

First, job rotation probably has no effect on the peak mechanical load during collecting and driving but only on the cumulative mechanical load. In a study on a comparison between peak versus cumulative physical workload risk factors for low back pain, Norman et al. (1998) concluded that cumulative and peak back load provide different information on the risk of back complaints. This may be due to different pathological mechanisms. Therefore, when peak load emerges to be a more important predictor for back complaints than cumulative load, job rotation might be less effective than expected.

Second, truck drivers are exposed to whole body vibration and sit behind the wheel in a relatively static posture. Especially for whole body vibration there is strong evidence that it increases the risk of (low) back complaints (Burdorf and Sorock, 1997; Bernard, 1997; Hoogendoorn et al., 1999). To a lesser extent this holds true for a static work posture (Burdorf and Sorock, 1997). Besides, recent evidence suggests that pushing and pulling is not a risk factor for back complaints (Hoozemans et al., 2002). These two explanations might partly clarify the results of the present study.

Nevertheless, the conclusion that job rotation results in an increased risk of low back complaints appears premature. A major drawback of the design of the present study is its sensitivity to the healthy worker selection effect. The non-rotating reference group may have been relatively healthy and less susceptible to the development of musculoskeletal complaints. This might be caused by either selection at start of employment or drop-out of employees susceptible to complaints in the course of the early years of employment (De Zwart et al., 1997). The results of two other studies on refuse collectors endorse this healthy worker selection hypothesis (Schibye et al., 2001; Lund et al., 2001). Moreover, the opposite may be true for the rotating groups. The presence of, for instance, low back complaints might have contributed to the decision for a new employee or a

refuse collector to become a rotating truck driver. This 'unhealthy' worker selection effect may be present in our study.

Unfortunately, this study remains inconclusive as to whether job rotation between collecting two-wheeled containers and truck driving is an (in)effective measure. However, the results on sick leave due to musculoskeletal complaints and need for recovery may speak in favour of job rotation.

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